



**BOARD OF REGENTS OF
THE UNIVERSITY SYSTEM OF GEORGIA**

CHANCELLOR HENRY M. HUCKABY
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October 15, 2013

Presidents of the
University System of Georgia
270 Washington Street
Atlanta, Georgia 30334

Dear Presidents,

Fiscal year 2015 will be a year of many challenges. Changes in the higher education arena require us to fundamentally rethink and reconfigure the University System's structure to conform to the new normal of tighter resources and higher expectations.

Maintaining affordable tuition and fees remains one of the highest priorities of the University System of Georgia. In the spirit of affordability, the System Office and the Board of Regents will not consider requests for new mandatory fees or mandatory fee increases for FY 2015. The only exceptions are as follows:

1. Mandatory fee increases needed to support existing PPV projects whose revenues are falling or expected to fall below levels to sustain those projects. However, before requesting an increase you should:
 - a. review all project costs and processes to identify where efficiencies can be realized and expenses reduced;
 - b. explore other sources of revenue, besides fee revenue, to compensate for any actual or anticipated revenue shortage;
 - c. determine the availability of reserves to sustain project; and
 - d. evaluate the project plan to determine whether revisions to the plan to meet the lower revenues levels or estimates are feasible.

2. Prior commitments of multi-year mandatory fee plans.

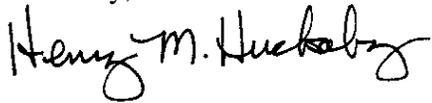
Mandatory fee requests that do not meet either of the conditions must be cleared by John Brown.

Institutions experiencing financial challenges with housing PPVs may want to consider the possibility of a sale and should contact Susan Ridley to discuss.

All templates and supporting documentation must be submitted by the established due date. Submissions, along with significant amendments thereto, received after the due date will not be considered. Detailed instructions and templates will be provided by the Office of Fiscal Affairs under separate cover.

Thank you for your leadership as we strive to create a more educated Georgia.

Sincerely,

A handwritten signature in black ink that reads "Henry M. Huckaby". The signature is written in a cursive style with a large, stylized "H" and "M".

Henry M. Huckaby
Chancellor

cc: Chief Business Officers
Chief Academic Officers